SUMMARY

Indicators and Purchase Strategies Recommended by the Priorities of Government (POG) Result Teams

RESULT #1

IMPROVE STUDENT ACHIEVEMENT IN ELEMENTARY, MIDDLE, AND HIGH SCHOOLS

INDICATORS OF SUCCESS

- Reduced gaps in student achievement among different ethnic and income groups
- Improved state test scores over time
- Increased high school graduation rate

MAJOR PURCHASE STRATEGIES

- Encourage strategic and individualized preparation of teachers and early education providers
- Promote early learning for children
- > Align curriculum, instruction methods and assessment
- > Identify and address the learning needs of individual students
- > Implement targeted secondary education reform

RESULT #2

IMPROVE THE QUALITY AND PRODUCTIVITY OF THE WORKFORCE

INDICATORS OF SUCCESS

- A workforce that possesses the skills and abilities required by employers
- Increased employment rate
- Increased earnings level for individuals

Major Purchase Strategies

Focus on career preparation for: Kindergarten-grade 12 students, persons with barriers to employment, and those not ready to enter post-secondary employment

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- Upgrade the skills of current workers or returning retired workers
- > Return unemployed, underemployed, and injured workers to work

IMPROVE THE VALUE OF POST-SECONDARY LEARNING

INDICATORS OF SUCCESS

- Percentage of students participating in dual credit programs
- Number of credits completed in dual credit programs
- Freshman retention rates
- Percentage completion within 125 percent of allotted certificate/degree time
- Building utilization rates
- Admission, retention, and graduation rates across income classes and among ethnic groups
- Faculty retention rates
- Student/graduate satisfaction (HECB, SBCTC summaries of institutional surveys)
- Percentage of student body with income less than state median income
- Average debt accumulation for graduating students
- Number of degrees conferred in high-demand fields
- Employer satisfaction rating of graduates' knowledge, skills, and abilities (HECB, SBCTC summaries of employer surveys)
- Number of new technology transfer agreements executed and dollar volume
- Number of new in-state companies spawned from university-developed processes and technologies
- Number of jobs generated as a result of state-funded and non-state-funded research

MAJOR PURCHASE STRATEGIES

- Provide convenient and efficient educational service delivery
- Increase access to high quality programs
- Provide affordable learning opportunities
- Prepare a skilled workforce
- Contribute toward state economic development goals

RESULT #4

IMPROVE THE HEALTH OF WASHINGTON CITIZENS

INDICATORS OF SUCCESS

- Rate of tobacco use
- Rate of increase in levels of obesity
- Average years of healthy life remaining at age 20
- Infant mortality
- Insurance coverage
- Unmet health care need

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MAJOR PURCHASE STRATEGIES

- Mitigate environmental hazards
- > Increase healthy behaviors
- Provide access to appropriate health care
- > Identify and mitigate risk factors

RESULT #5

Improve the Security of Washington's Vulnerable Children and Adults

INDICATORS OF SUCCESS

- Percentage of individuals and families living in poverty
- Percentage of vulnerable children and adults living in permanent families and safe home or community settings
- Increased ability of communities, families, and individuals to address their own social and health services needs

MAJOR PURCHASE STRATEGIES

- Increase economic self-sufficiency
- Promote health
- Increase safety
- > Increase stability in the individual's environment

RESULT #6

IMPROVE THE ECONOMIC VITALITY OF BUSINESSES AND INDIVIDUALS

INDICATORS OF SUCCESS

- People have jobs
- Individuals are prosperous
- Businesses are successful

MAJOR PURCHASE STRATEGIES

- Develop markets by promoting Washington products and services
- Increase productivity and quality by promoting innovation
- Reduce costs through flexible regulatory methods
- Improve the effectiveness of economic development investment through improved coordination of efforts

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IMPROVE THE STATEWIDE MOBILITY OF PEOPLE, GOODS, INFORMATION AND ENERGY

INDICATORS OF SUCCESS

- More internet connectivity at homes, businesses, and schools
- State energy prices at or lower than the national average
- A balance between the demand for energy and the supply
- Preservation of the transportation infrastructure

Major Purchase Strategies

TRANSPORTATION OF PEOPLE AND GOODS

- Preserve essential components of the current transportation system
- > Get the most out of existing systems
- > Ensure safe travel
- Create separate financing strategies for "mega" projects so that preservation of existing systems does not suffer
- > Whenever possible, link the price to the service

MOBILITY OF INFORMATION

- > Ensure full and fair competition in the telecommunication market
- Use regulations to ensure universal service, service quality, and fair and reasonable prices for private telecommunications services under the state's authority
- > Drive private investment to under-served areas
- Assist citizens who lack the means to purchase basic telecommunications services

MOBILITY OF ENERGY

- Direct utilities to plan for long-term energy demands from consumers
- Develop a balance of conventional and alternative, environmentally-sound energy resources
- Preserve the benefits of service of the Federal Columbia River Power and Transmission System for Washington consumers
- Preserve and promote Washington's cost-based energy system to benefit the consumer
- Encourage utilities to reduce congestion and improve reliability of their transmission systems
- > Foster a predictable and stable investment climate
- > Streamline the lead-time for siting and permitting new energy facilities

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IMPROVE THE SAFETY OF PEOPLE AND PROPERTY

INDICATORS OF SUCCESS

- Less preventable injury and loss of life or property due to criminal activities, accidents, and natural or man-made disasters
- Increased emergency response capability
- Increased citizen confidence in their safety in the communities where they live

Major Purchase Strategies

- Maintain and apply safety standards through regulation, inspection, and enforcement
- Involve citizens in accident, crime, and fire prevention through education and mobilization
- Mitigate risks through prevention services, police patrol, infrastructure safety, public property management, drug and mental health treatment, and confining and reintegrating offenders
- > Plan for response to emergencies, based on shared data and analysis
- > Equip emergency responders and law enforcement appropriately
- > Train professionals and citizens to respond to emergencies
- > Respond to accidents, crimes, disasters, fires, threats, and other emergencies
- Investigate crimes and apprehend offenders
- Adjudicate and punish crimes
- > Civilly commit and treat dangerous persons
- Protect vulnerable children and adults from harm
- > Help and compensate victims of crimes and disasters
- > Restore and improve infrastructure after disasters
- > Apply lessons learned from events to improve prevention and preparedness

RESULT #9

IMPROVE THE QUALITY OF WASHINGTON'S NATURAL RESOURCES

INDICATORS OF SUCCESS

- Amount of toxics released into the environment from industry and motor vehicles
- Percentage of rivers and streams that meet standards for fishing and swimming

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- Rate of land converted to urban uses
- Trends in fish stocks and wildlife populations

MAJOR PURCHASE STRATEGIES

- > Establish safeguards and standards to prevent harm by human action
- Preserve, maintain and restore natural systems and landscapes
- Achieve sustainable use of public resources

- Change individual practices and choices
- Provide good science and monitoring data

IMPROVE CULTURAL AND RECREATIONAL OPPORTUNITIES

INDICATORS OF SUCCESS

- Per capita participation in cultural and recreational activities
- Equity of participation in cultural and recreational activities
- Percentage of users satisfied with their experience of cultural and recreational opportunities
- Percentage of cultural and recreational resources maintained to standard
- Dollar value of volunteers' time, and private dollars donated to culture/recreation

MAJOR PURCHASE STRATEGIES

- > Make strategic choices to meet priority needs
- > Partner with other groups involved in culture and recreation
- Market cultural and recreational opportunities
- > Ensure good stewardship of cultural and recreational resources
- > Ensure proximity of citizens to cultural and recreational resources

RESULT #11

IMPROVE THE ABILITY OF STATE GOVERNMENT TO ACHIEVE RESULTS EFFICIENTLY AND EFFECTIVELY

INDICATORS OF SUCCESS

- Citizen satisfaction with state government
- State central service agencies unit cost of service delivery
- State employee recruitment and retention
- State's bond rating

MAJOR PURCHASE STRATEGIES

- > Build a workforce with the skills to achieve results
- Effectively manage financial resources
- Provide facilities, equipment, and processes that support the services that citizens need
- Develop and communicate essential data to policy-makers
- Maintain a governing structure that supports citizen involvement, efficient decision-making, and accountability

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